



Griffon Corporation Announces Second Quarter Results

May 8, 2024

NEW YORK--(BUSINESS WIRE)--May 8, 2024-- Griffon Corporation ("Griffon" or the "Company") (NYSE:GFF) today reported results for the fiscal 2024 second quarter ended March 31, 2024.

Revenue for the second quarter totaled \$672.9 million, a 5% decrease compared to \$711.0 million in the prior year quarter.

Net income totaled \$64.1 million, or \$1.28 per share, compared to a net loss of \$62.3 million, or \$1.17 per share, in the prior year quarter. Excluding all items that affect comparability from both periods, adjusted net income was \$67.5 million, or \$1.35 per share, in the current year quarter compared to \$66.9 million, or \$1.21 per share, in the prior year quarter. For a reconciliation of net income (loss) to adjusted net income, and earnings (loss) per share to adjusted earnings per share, see the attached table.

Adjusted EBITDA for the second quarter was \$134.2 million, a 2% decrease from the prior year quarter of \$136.9 million. Adjusted EBITDA, excluding unallocated amounts (primarily corporate overhead) of \$14.8 million in the current quarter and \$14.6 million in the prior year quarter, totaled \$149.0 million, decreasing 2% from the prior year of \$151.5 million. For a reconciliation and definition of adjusted EBITDA, a non-GAAP measure, to income (loss) before taxes, see the attached table.

"Griffon's excellent second quarter performance exceeded our expectations due to the strength of residential volume in our Home and Building Products ("HBP") segment," said Ronald J. Kramer, Chairman and Chief Executive Officer.

"Our Consumer and Professional Products ("CPP") segment's performance continues to reflect improved profitability with the completion of the previously announced U.S. facility closures," continued Mr. Kramer. "We remain confident in our long term target of 15% segment EBITDA margin for CPP."

"Given our robust year-to-date performance, and our expectations for the second half, we are raising full-year segment EBITDA guidance to \$555 million from \$525 million," Mr. Kramer said. "Regarding capital allocation, during the fiscal second quarter, we repurchased more than 1.8 million shares at an average price of \$65.09 per share. These actions demonstrate the confidence Griffon's Board and management have in our strategic plan and outlook, and our continued commitment to delivering value to our shareholders."

Segment Operating Results

Home and Building Products ("HBP")

HBP's second quarter revenue of \$392.1 million decreased 1% from the prior year quarter due to unfavorable product mix of 2%, partially offset by a 1% increase in volume. Increased residential volume in the quarter was partially offset by decreased commercial volume.

Adjusted EBITDA of \$128.9 million decreased 2% from \$131.9 million in the prior year quarter. The variance to the prior year resulted from the decreased revenue noted above, and increased labor and distribution costs, partially offset by reduced material costs.

Consumer and Professional Products ("CPP")

CPP's second quarter revenue of \$280.8 million decreased 11% compared to the prior year quarter primarily due to decreased volume driven by reduced consumer demand in North America and the U.K., partially offset by increased volume in Australia.

Adjusted EBITDA of \$20.1 million increased 2% from \$19.6 million in the prior year quarter. The variance to the prior year was primarily due to improved North American production costs and decreased discretionary spending, partially offset by the unfavorable impact of the reduced volume noted above.

CPP Global Sourcing Strategy Expansion

In response to market conditions, Griffon announced in May 2023 that CPP is expanding its global sourcing strategy to include long handle tools, material handling, and wood storage and organization product lines for the U.S. market.

By transitioning these product lines to an asset-light structure, CPP's operations will be better positioned to serve customers with a more flexible and cost-effective sourcing model that leverages supplier relationships around the world. These actions will be essential to CPP achieving 15% EBITDA margins, while enhancing free cash flow through improved working capital and

significantly lower capital expenditures.

The global sourcing strategy expansion is expected to be complete by the end of calendar 2024 and remains on budget. Manufacturing operations have ceased at all affected sites: Camp Hill and Harrisburg, PA; Fairfield, IA; Grantsville, MD and four wood mills.

Taxes

The Company reported pretax income from operations for the quarter ended March 31, 2024 compared to a pretax loss from operations for the quarter ended March 31, 2023, and recognized effective tax rates of 27.6% and 30.9%, respectively. Excluding all items that affect comparability, the effective tax rates for the quarters ended March 31, 2024 and 2023 were 27.9% and 29.5%, respectively.

Balance Sheet and Capital Expenditures

At March 31, 2024, the Company had cash and equivalents of \$123.0 million and total debt outstanding of \$1.59 billion, resulting in net debt of \$1.46 billion. Leverage, as calculated in accordance with our credit agreement, was 2.8x net debt to EBITDA compared to 2.5x at March 31, 2023, and 2.6x at September 30, 2023. The six months ending March 31, 2024 free cash flow of \$153.8 million reflects the strong operating results in the first half. At March 31, 2024, borrowing availability under the revolving credit facility was \$317.5 million subject to certain loan covenants. Capital expenditures, net, were \$18.5 million for the quarter ended March 31, 2024.

Share Repurchases

Share repurchases during the quarter ended March 31, 2024 totaled 1.8 million shares of common stock, for a total of \$117.4 million, or an average of \$65.09 per share. Since April 2023 and through March 31, 2024, share repurchases totaled 7.6 million shares of common stock or 13.3% of the outstanding shares, for a total of \$337.8 million or an average of \$44.56 per share. As of March 31, 2024, \$120.2 million remained under the Board authorized share repurchase programs.

2024 Outlook

We now expect 2024 revenue of \$2.65 billion (prior at \$2.6 billion). Adjusted EBITDA is now expected to be \$555 million (prior at \$525 million), excluding unallocated costs of \$59 million (prior \$54 million) reflecting increased Employee Stock Ownership Plan expense, charges related to the strategic review and AMES's global sourcing expansion. Our increased revenue and adjusted EBITDA expectations reflect HBP's strong first half results.

Other guidance for 2024 remains unchanged, including amortization of \$22 million, depreciation \$41 million, interest expense of \$103 million, a normalized tax rate of 28% and free cash flow to exceed net income.

Conference Call Information

The Company will hold a conference call today, May 8, 2024, at 8:30 AM ET.

The call can be accessed by dialing 1-844-825-9789 (U.S. participants) or 1-412-317-5180 (International participants). Callers should ask to be connected to the Griffon Corporation teleconference or provide conference ID number 10187925. Participants are encouraged to dial-in at least 10 minutes before the scheduled start time.

A replay of the call will be available starting on Wednesday, May 8, 2024 at 11:30 AM ET by dialing 1-844-512-2921 (U.S.) or 1-412-317-6671 (International), and entering the conference ID number: 10187925. The replay will be available through Wednesday, May 22, 2024 at 11:59 PM ET.

Forward-looking Statements

"Safe Harbor" Statements under the Private Securities Litigation Reform Act of 1995: All statements related to, among other things, income (loss), earnings, cash flows, revenue, changes in operations, operating improvements, the impact of the Hunter Fan transaction, the industries in which Griffon Corporation (the "Company" or "Griffon") operates and the United States and global economies that are not historical are hereby identified as "forward-looking statements" and may be indicated by words or phrases such as "anticipates," "supports," "plans," "projects," "expects," "believes," "achieves", "should," "would," "could," "hope," "forecast," "management is of the opinion," "may," "will," "estimates," "intends," "explores," "opportunities," the negative of these expressions, use of the future tense and similar words or phrases. Such forward-looking statements are subject to inherent risks and uncertainties that could cause actual results to differ materially from those expressed in any forward-looking statements. These risks and uncertainties include, among others: current economic conditions and uncertainties in the housing, credit and capital markets; Griffon's ability to achieve expected savings and improved operational results from cost control, restructuring, integration and disposal initiatives (including, in particular, the expanded CPP outsourcing strategy announced in May 2023); the ability to identify and successfully consummate, and integrate, value-adding acquisition opportunities; increasing competition and pricing pressures in the markets served by Griffon's operating companies; the ability of Griffon's operating companies to expand into new geographic and product markets, and to anticipate and meet customer demands for new products and product enhancements and innovations; increases in the cost or lack of availability of raw materials such as steel, resin and wood, components or purchased finished goods, including any potential impact on costs or availability resulting from tariffs; changes in customer demand or loss of

Home and Building Products	\$128,924	\$ 131,871	\$253,643	\$ 256,016
Consumer and Professional Products	20,121	19,635	25,660	17,826
Segment adjusted EBITDA	149,045	151,506	279,303	273,842
Unallocated amounts, excluding depreciation*	(14,814)	(14,630)	(28,721)	(28,406)
Adjusted EBITDA	134,231	136,876	250,582	245,436
Net interest expense	(25,512)	(24,643)	(50,387)	(49,187)
Depreciation and amortization	(15,080)	(17,254)	(29,903)	(34,367)
Restructuring charges	(2,401)	(78,334)	(14,801)	(78,334)
Gain on sale of building	11	—	558	10,852
Strategic review - retention and other	(2,676)	(6,190)	(7,334)	(14,422)
Proxy expenses	—	(614)	—	(2,117)
Intangible asset impairment	—	(100,000)	—	(100,000)
Income (loss) before taxes	<u>\$ 88,573</u>	<u>\$ (90,159)</u>	<u>\$148,715</u>	<u>\$ (22,139)</u>

* Primarily Corporate Overhead

	For the Three Months Ended March 31,		For the Six Months Ended March 31,	
	2024	2023	2024	2023
DEPRECIATION and AMORTIZATION				
Segment:				
Home and Building Products	\$ 3,772	\$ 3,811	\$ 7,405	\$ 7,657
Consumer and Professional Products	11,171	13,303	22,228	26,430
Total segment depreciation and amortization	14,943	17,114	29,633	34,087
Corporate	137	140	270	280
Total consolidated depreciation and amortization	<u>\$ 15,080</u>	<u>\$ 17,254</u>	<u>\$ 29,903</u>	<u>\$ 34,367</u>

Griffon believes free cash flow ("FCF", a non-GAAP measure) is a useful measure for investors because it portrays the Company's ability to generate cash from operations for purposes such as repaying debt, funding acquisitions and paying dividends.

The following table provides a reconciliation of net cash provided by (used in) operating activities to FCF:

(in thousands)	For the Six Months Ended March 31,	
	2024	2023
Net cash provided by operating activities	\$ 185,860	\$ 161,636
Acquisition of property, plant and equipment	(33,289)	(11,837)
Proceeds from the sale of property, plant and equipment	1,272	11,834
FCF	<u>\$ 153,843</u>	<u>\$ 161,633</u>

The following tables provide a reconciliation of gross profit and selling, general and administrative expenses for items that affect comparability for the three and six months ended March 31, 2024 and 2023:

(in thousands)	For the Three Months Ended March 31,		For the Six Months Ended March 31,	
	2024	2023	2024	2023
Gross profit, as reported	\$270,665	\$194,492	\$507,306	\$428,317
% of revenue	40.2%	27.4%	38.5%	31.5%
Adjusting items:				
Restructuring charges ⁽¹⁾	1,334	74,645	12,980	74,645
Gross profit, as adjusted	<u>\$271,999</u>	<u>\$269,137</u>	<u>\$520,286</u>	<u>\$502,962</u>
% of revenue	40.4%	37.9%	39.5%	37.0%

(1) For the quarter and six months ended March 31, 2024 and 2023, restructuring charges relates to the CPP global sourcing expansion.

(in thousands)	For the Three Months Ended March 31,		For the Six Months Ended March 31,	
	2024	2023	2024	2023
	Selling, general and administrative expenses, including intangible asset impairment, as reported	\$157,217	\$ 260,301	\$310,020
% of revenue	23.4%	36.6%	23.6%	30.4%
Adjusting items:				
Restructuring charges ⁽¹⁾	(1,067)	(3,689)	(1,821)	(3,689)
Intangible asset impairment	—	(100,000)	—	(100,000)
Proxy expenses	—	(614)	—	(2,117)
Strategic review - retention and other	(2,676)	(6,190)	(7,334)	(14,422)
Selling, general and administrative expenses, as adjusted	\$153,474	\$ 149,808	\$300,865	\$ 292,793
% of revenue	22.8%	21.1%	22.9%	21.5%

(1) For the quarter and six months ended March 31, 2024 and 2023, restructuring charges relates to the CPP global sourcing expansion.

GRIFFON CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)
(in thousands, except per share data)
(Unaudited)

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Revenue	\$672,880	\$710,984	\$1,316,033	\$1,360,368
Cost of goods and services	402,215	516,492	808,727	932,051
Gross profit	270,665	194,492	507,306	428,317
Selling, general and administrative expenses	157,217	160,301	310,020	313,021
Intangible asset impairment	—	100,000	—	100,000
Total operating expenses	157,217	260,301	310,020	413,021
Income (loss) from operations	113,448	(65,809)	197,286	15,296
Other income (expense)				
Interest expense	(26,149)	(24,879)	(51,448)	(49,527)
Interest income	637	236	1,061	340
Gain on sale of building	11	—	558	10,852
Other, net	626	293	1,258	900
Total other expense, net	(24,875)	(24,350)	(48,571)	(37,435)
Income (loss) before taxes	88,573	(90,159)	148,715	(22,139)
Provision (benefit) for income taxes	24,430	(27,904)	42,395	(8,586)
Net income (loss)	\$ 64,143	\$ (62,255)	\$ 106,320	\$ (13,553)
Basic earnings (loss) per common share	\$ 1.34	\$ (1.17)	\$ 2.20	\$ (0.26)
Basic weighted-average shares outstanding	47,946	53,038	48,365	52,809
Diluted earnings (loss) per common share	\$ 1.28	\$ (1.17)	\$ 2.10	\$ (0.26)
Diluted weighted-average shares outstanding	49,931	53,038	50,714	52,809
Dividends paid per common share	\$ 0.15	\$ 0.10	\$ 0.30	\$ 0.20
Net income (loss)	\$ 64,143	\$ (62,255)	\$ 106,320	\$ (13,553)
Other comprehensive income (loss), net of taxes:				
Foreign currency translation adjustments	(7,199)	334	3,039	12,271
Pension and other post retirement plans	531	746	1,063	1,608
Change in cash flow hedges	1,772	1,533	1,477	953
Total other comprehensive income (loss), net of taxes	(4,896)	2,613	5,579	14,832
Comprehensive income (loss), net	\$ 59,247	\$ (59,642)	\$ 111,899	\$ 1,279

GRIFFON CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(in thousands)

	(Unaudited)	
	March 31, 2024	September 30, 2023
CURRENT ASSETS		
Cash and equivalents	\$ 123,030	\$ 102,889
Accounts receivable, net of allowances of \$11,567 and \$11,264	349,818	312,432
Inventories	443,970	507,130
Prepaid and other current assets	65,196	57,139
Assets held for sale	24,172	—
Assets of discontinued operations	980	1,001
Total Current Assets	1,007,166	980,591
PROPERTY, PLANT AND EQUIPMENT, net	267,337	279,218
OPERATING LEASE RIGHT-OF-USE ASSETS	168,252	169,942
GOODWILL	327,864	327,864
INTANGIBLE ASSETS, net	625,202	635,243
OTHER ASSETS	23,805	21,731
ASSETS OF DISCONTINUED OPERATIONS	4,104	4,290
Total Assets	\$ 2,423,730	\$ 2,418,879
 CURRENT LIABILITIES		
Notes payable and current portion of long-term debt	\$ 8,152	\$ 9,625
Accounts payable	143,152	116,646
Accrued liabilities	174,247	193,098
Current portion of operating lease liabilities	33,433	32,632
Liabilities of discontinued operations	2,753	7,148
Total Current Liabilities	361,737	359,149
LONG-TERM DEBT, net	1,577,208	1,459,904
LONG-TERM OPERATING LEASE LIABILITIES	145,295	147,224
OTHER LIABILITIES	132,063	132,708
LIABILITIES OF DISCONTINUED OPERATIONS	5,241	4,650
Total Liabilities	2,221,544	2,103,635
COMMITMENTS AND CONTINGENCIES		
SHAREHOLDERS' EQUITY		
Total Shareholders' Equity	202,186	315,244
Total Liabilities and Shareholders' Equity	\$ 2,423,730	\$ 2,418,879

GRIFFON CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(Unaudited)

	Six Months Ended March 31,	
	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income (loss)	\$ 106,320	\$ (13,553)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	29,903	34,367

Stock-based compensation	12,674	13,335
Intangible asset impairments	—	100,000
Asset impairment charges - restructuring	8,482	59,118
Provision for losses on accounts receivable	904	343
Amortization of debt discounts and issuance costs	2,113	2,045
Deferred income tax provision (benefit)	—	(25,744)
Gain on sale of assets and investments	(1,075)	(10,852)
Change in assets and liabilities:		
Increase in accounts receivable	(33,503)	(19,431)
Decrease in inventories	56,250	64,582
(Increase) decrease in prepaid and other assets	(5,766)	3,451
Increase (decrease) in accounts payable, accrued liabilities, income taxes payable and operating lease liabilities	7,979	(51,409)
Other changes, net	1,579	5,384
Net cash provided by operating activities	<u>185,860</u>	<u>161,636</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisition of property, plant and equipment	(33,289)	(11,837)
Payments related to sale of business	—	(2,568)
Proceeds from the sale of property, plant and equipment	<u>1,272</u>	<u>11,834</u>
Net cash used in investing activities	(32,017)	(2,571)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Dividends paid	(21,676)	(12,824)
Purchase of shares for treasury	(222,421)	(12,989)
Proceeds from long-term debt	179,500	45,419
Payments of long-term debt	(67,184)	(119,110)
Other, net	(262)	(127)
Net cash used in financing activities	<u>(132,043)</u>	<u>(99,631)</u>

GRIFFON CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS - continued
(in thousands)
(Unaudited)

	Six Months Ended	
	March 31,	
	2024	2023
CASH FLOWS FROM DISCONTINUED OPERATIONS:		
Net cash used in operating activities	(3,273)	(2,598)
Net cash used in discontinued operations	<u>(3,273)</u>	<u>(2,598)</u>
Effect of exchange rate changes on cash and equivalents	1,614	(1,428)
NET INCREASE IN CASH AND EQUIVALENTS	<u>20,141</u>	<u>55,408</u>
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD	<u>102,889</u>	<u>120,184</u>
CASH AND EQUIVALENTS AT END OF PERIOD	<u><u>\$123,030</u></u>	<u><u>\$175,592</u></u>

Griffon evaluates performance based on adjusted net income (loss) and the related adjusted earnings (loss) per share, which excludes restructuring charges, gain/loss from debt extinguishment, acquisition related expenses, discrete and certain other tax items, as well other items that may affect comparability, as applicable, non-GAAP measures. Griffon believes this information is useful to investors. The following tables provides a reconciliation of net income (loss) to adjusted net income and earnings (loss) per common share to adjusted earnings per common share:

(in thousands, except per share data)	For the Three Months Ended March 31,	For the Six Months Ended March 31,
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	2024	2023	2024	2023
Net income (loss)	\$ 64,143	\$ (62,255)	\$106,320	\$ (13,553)
Adjusting items:				
Restructuring charges ⁽¹⁾	2,401	78,334	14,801	78,334
Intangible asset impairment	—	100,000	—	100,000
Gain on sale of building	(11)	—	(558)	(10,852)
Strategic review - retention and other	2,676	6,190	7,334	14,422
Proxy expenses	—	614	—	2,117
Tax impact of above items ⁽²⁾	(1,309)	(47,224)	(5,513)	(47,055)
Discrete and certain other tax provisions (benefits), net ⁽³⁾	(390)	(8,723)	393	(9,056)
Adjusted net income	<u>\$ 67,510</u>	<u>\$ 66,936</u>	<u>\$122,777</u>	<u>\$114,357</u>
Earnings (loss) per common share	<u>\$ 1.28</u>	<u>\$ (1.17)</u>	<u>\$ 2.10</u>	<u>\$ (0.26)</u>
Adjusting items, net of tax:				
Anti-dilutive share impact ⁽⁴⁾	—	0.05	—	0.02
Restructuring charges ⁽¹⁾	0.04	1.06	0.22	1.06
Intangible asset impairment	—	1.34	—	1.34
Gain on sale of building	—	—	(0.01)	(0.15)
Strategic review - retention and other	0.04	0.08	0.11	0.20
Proxy expenses	—	0.01	—	0.03
Discrete and certain other tax provisions (benefits), net ⁽³⁾	(0.01)	(0.16)	0.01	(0.16)
Adjusted earnings per common share	<u>\$ 1.35</u>	<u>\$ 1.21</u>	<u>\$ 2.42</u>	<u>\$ 2.07</u>
Weighted-average shares outstanding (in thousands)	<u>47,946</u>	<u>53,038</u>	<u>48,365</u>	<u>52,809</u>
Diluted weighted-average shares outstanding (in thousands)	<u>49,931</u>	<u>55,364</u>	<u>50,714</u>	<u>55,334</u>

Note: Due to rounding, the sum of earnings per common share and adjusting items, net of tax, may not equal adjusted earnings per common share.

(1) For the quarters ended March 31, 2024 and 2023, restructuring charges relate to the CPP global sourcing expansion, of which \$1.3 million and \$74.6 million, respectively, is included in Cost of goods and services and \$1.1 million and \$3.7 million, respectively, is included in SG&A. For the six months ended March 31, 2024 and 2023, restructuring charges relate to the CPP global sourcing expansion, of which \$13.0 million and \$74.6 million, respectively, are included in Cost of goods and services and \$1.8 million and \$3.7 million, respectively, are included in SG&A.

(2) The tax impact for the above reconciling adjustments from GAAP to non-GAAP net income and EPS is determined by comparing the Company's tax provision, including the reconciling adjustments, to the tax provision excluding such adjustments.

(3) Discrete and certain other tax provisions (benefits) primarily relate to the impact of a rate differential between statutory and annual effective tax rate on items impacting the quarter.

(4) In the three and six months ended March 31, 2023, Earnings (loss) per common share is calculated using basic shares on the face of the income statement. The anti-dilutive share impact represents the impact of converting from basic shares to diluted shares used in calculating Earnings (loss) per common share.

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